

Cindy Strong

From: Sara Almas
Sent: Monday, July 25, 2016 4:44 PM
To: John Brown
Cc: Marjory Leonard
Subject: How's this ...

Good afternoon Mayor Cooper, Deputy Mayor Saunderson and Councillors,

Further to the direction provided to Mark Rodger with respect to his exploration of our potential share sale, John Brown would like to invite any member of Council to think about other items you may wish considered in a share bid (besides price). If you have items please send an email to John or set up a meeting to discuss.

Other items could include retaining a local presence, commitment to customer service, treatment of existing employees, etc...

Meetings with John can be arranged through Cindy Strong, as copied above.

Thanks,
Sara

Sara J. Almas, CMM III Clerk
Corporation of the Town of Collingwood
97 Hurontario Street, PO Box 157
Collingwood, ON L9Y 3Z5

Phone: 705-445-1030 ext. 3225
Fax: 705-445-2448
Email: salmas@collingwood.ca



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From: Sara Almas
Sent: Tuesday, July 26, 2016 9:06 AM
To: Town - Councillors
Cc: John Brown; Cindy Strong; Christa Carter
Subject: Input re: Potential Share Sale

Good morning Mayor Cooper, Deputy Mayor Saunderson and Councillors,

Further to the direction provided to Mark Rodger with respect to his exploration of our potential share sale, John Brown would like to invite any member of Council to think about other items you may wish considered in a share bid (besides price). If you have items please send an email to John or set up a meeting to discuss prior to the end of the week (July 29th).

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From: Kevin Lloyd
Sent: Tuesday, July 26, 2016 11:51 AM
To: John Brown
Cc: Sandra Cooper; Sara Almas; .Town - Councillors
Subject: Re: Input re: Potential Share Sale

FYI

Sent from my iPhone

On Jul 26, 2016, at 11:49 AM, John Brown <jbrown@collingwood.ca> wrote:

Thanks Kevin

I had thought to be respectful and keep this issue between the two of us.

You have chosen to share it , which is your right .

You may want to share this too .

John.

Sent from my iPhone

On Jul 26, 2016, at 11:42, Kevin Lloyd <klloyd@collingwood.ca> wrote:

FYI

Sent from my iPhone

On Jul 26, 2016, at 11:38 AM, John Brown <jbrown@collingwood.ca> wrote:

Kevin

I had no intention to be derogatory. I was simply interpreting your comments as I understood them.

You were referring to "process "and the intent of the clerks opportunity related to "detail".

Perhaps any future misunderstandings or the potential to misunderstand could be avoided if you would stop your refusal to communicate with me , and resist issuing widely spread e mails of a critical nature in the absence of your full understanding of various matters (gained through communicating).

Kevin this was (is) an opportunity for your inclusion in the interest of the towns citizens , not an opportunity for criticism of the administration or council for a direction they approved .

I hope we can get over this obstacle you have created in effective communication between us in the best interest of those we serve and those we both work with in doing so .

As a post script , I know the previous process very well and I do not agree with your view of it .

Respectfully,

John.

Sent from my iPhone

On Jul 26, 2016, at 11:10, Kevin Lloyd <klloyd@collingwood.ca> wrote:

John,

The only one who is misunderstanding my message is you. Perhaps you should take the time to review the process and criteria laid out last term before you make such derogatory comments about my lack of interest.

Councillor Lloyd

From: John Brown
Sent: Tuesday, July 26, 2016 10:14 AM
To: Kevin Lloyd
Cc: Sara Almas; .Town - Councillors
Subject: Re: Input re: Potential Share Sale

Councillor Lloyd ,

again , you have misunderstood the message .

However I note your lack of interest in participating as a member of the Collingwood council in deciding what ,if any , interest ,other than cash ,council might hope for /expect from any potential interest expressed through councils direction to mr roger .

Sent from my iPhone

On Jul 26, 2016, at 09:47, Kevin Lloyd <klloyd@collingwood.ca> wrote:

Sara,

With all due respect, I find it ironic that administration would be asking for this information at this time. Perhaps we should follow the example of last terms procedure, when clear criteria were laid out to the public, in an open and

p.2 of 4

transparent manner and approved,
prior to any sale.
I have no further input.

Kevin

From: Sara Almas
Sent: Tuesday, July 26, 2016 9:06 AM
To: .Town - Councillors
Cc: John Brown; Cindy Strong; Christa Carter
Subject: Input re: Potential Share Sale

Good morning Mayor Cooper, Deputy Mayor Saunderson and Councillors,

Further to the direction provided to Mark Rodger with respect to his exploration of our potential share sale, John Brown would like to invite any member of Council to think about other items you may wish considered in a share bid (besides price). If you have items please send an email to John or set up a meeting to discuss prior to the end of the week (July 29th).

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p.4 of 4

Cindy Strong

Record No.4

From: Brian Saunderson
Sent: Tuesday, July 26, 2016 4:05 PM
To: Cindy Strong
Subject: Re: Input re: Potential Share Sale

Thanks

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Cindy Strong
Sent: Tuesday, July 26, 2016 4:03 PM
To: Brian Saunderson
Subject: RE: Input re: Potential Share Sale

Hi Brian,

Yes, that works for John. I'll schedule it in for 4pm Thursday,

Cindy

Cindy Strong
*Coordinator, Freedom of Information & Accessibility
& Interim Executive Assistant to the CAO*
Town of Collingwood
97 Hurontario St., P.O. Box 157
Collingwood, ON L9Y 3Z5
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From: Brian Saunderson
Sent: Tuesday, July 26, 2016 3:59 PM
To: Cindy Strong
Subject: Re: Input re: Potential Share Sale

p. 1 of 3

Cindy - how about this Thursday at 4 pm.

Brian

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Cindy Strong
Sent: Tuesday, July 26, 2016 2:42 PM
To: Brian Saunderson; Sara Almas
Cc: John Brown; Christa Carter
Subject: RE: Input re: Potential Share Sale

Hi Deputy Mayor Saunderson,

John is available this Thursday between 10-12pm and 3 – 4:30, as well as all day Friday. Please let me know if any of these times work for you.

Thank you,

Cindy Strong
*Coordinator, Freedom of Information & Accessibility
& Interim Executive Assistant to the CAO*
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From: Brian Saunderson
Sent: Tuesday, July 26, 2016 12:38 PM
To: Sara Almas
Cc: John Brown; Cindy Strong; Christa Carter
Subject: Re: Input re: Potential Share Sale

Sara and Cindy;

I would like an opportunity to meet with John on this. Please let me know some potential dates and times.

Thanks,
Brian

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Sara Almas
Sent: Tuesday, July 26, 2016 9:06 AM
To: .Town - Councillors
Cc: John Brown; Cindy Strong; Christa Carter
Subject: Input re: Potential Share Sale

Good morning Mayor Cooper, Deputy Mayor Saunderson and Councillors,

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Thanks,
Sara

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Cindy Strong

Record No. 5

From: Cindy Strong
Sent: Tuesday, July 26, 2016 4:15 PM
To: John Brown
Subject: RE: Input re: Potential Share Sale

Ok, sounds good.

Cindy Strong

*Coordinator, Freedom of Information & Accessibility
& Interim Executive Assistant to the CAO*

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From: John Brown
Sent: Tuesday, July 26, 2016 3:54 PM
To: Cindy Strong
Subject: Re: Input re: Potential Share Sale

Whatever works for both of us . You decide .

Sent from my iPhone

On Jul 26, 2016, at 14:42, Cindy Strong <cstrong@collingwood.ca> wrote:

Hi Deputy Mayor Saunderson,

John is available this Thursday between 10-12pm and 3 – 4:30, as well as all day Friday. Please let me know if any of these times work for you.

Thank you,

Cindy Strong
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& Interim Executive Assistant to the CAO
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<image003.png>

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From: Brian Saunderson
Sent: Tuesday, July 26, 2016 12:38 PM
To: Sara Almas
Cc: John Brown; Cindy Strong; Christa Carter
Subject: Re: Input re: Potential Share Sale

Sara and Cindy;
I would like an opportunity to meet with John on this. Please let me know some potential dates and times.
Thanks,
Brian

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Sara Almas
Sent: Tuesday, July 26, 2016 9:06 AM
To: .Town - Councillors
Cc: John Brown; Cindy Strong; Christa Carter
Subject: Input re: Potential Share Sale

Good morning Mayor Cooper, Deputy Mayor Saunderson and Councillors,

Further to the direction provided to Mark Rodger with respect to his exploration of our potential share sale, John Brown would like to invite any member of Council to think about other items you may wish considered in a share bid (besides price). If you have items please send an email to John or set up a meeting to discuss prior to the end of the week (July 29th).

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p. 3 of 3

Cindy Strong

Record No. 6

From: Deb Doherty
Sent: Wednesday, July 27, 2016 8:06 AM
To: John Brown
Subject: Re: Input re: Potential Share Sale

S. 6(1)(b)
S. 7(1)
S. 11 (c)(d)(e)
S. 12

Thanks John.
Deb

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: John Brown
Sent: Wednesday, July 27, 2016 8:04 AM
To: Deb Doherty
Cc: Sara Almas; Marjory Leonard; MRodger@blg.com
Subject: Re: Input re: Potential Share Sale

Thanks Deb.

I will pass these along to mark and ask him to take them under advisement as he proceeds ,as per council direction .

John.

Sent from my iPhone

On Jul 27, 2016, at 08:01, Deb Doherty <ddoherty@collingwood.ca> wrote:

Good morning John,
Thank you for the opportunity. This request leads me to assume that the process is progressing quickly, which is a good thing.
Two items on my "wish list" would be:

My \$0.02 anyway. Let me know if you have any questions.
Deb

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Sara Almas <salmas@collingwood.ca>
Sent: Tuesday, July 26, 2016 9:06 AM
To: .Town - Councillors
Cc: John Brown; Cindy Strong; Christa Carter
Subject: Input re: Potential Share Sale

Good morning Mayor Cooper, Deputy Mayor Saunderson and Councillors,

Further to the direction provided to Mark Rodger with respect to his exploration of our potential share sale, John Brown would like to invite any member of Council to think about other items you may wish

page 1 of 2

considered in a share bid (besides price). If you have items please send an email to John or set up a meeting to discuss prior to the end of the week (July 29th).

Other items could include retaining a local presence, commitment to customer service, treatment of existing employees, etc...

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Thanks,
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p. 2 of 2

Cindy Strong

Record No. 7

From: Deb Doherty
Sent: Wednesday, July 27, 2016 9:04 PM
To: Rodger, J.Mark; John Brown
Cc: Sara Almas; Marjory Leonard
Subject: RE: Input re: Potential Share Sale

S. 6 (1) (b)
S. 7 (1)
S. 11 (c)(d)(e)
S. 12

Thank you Mark.

Deb

Deborah Doherty
Councillor, Town of Collingwood
ddoherty@collingwood.ca
Cell: 705-321-9774 Home: 705-444-7274

From: Rodger, J.Mark [MRodger@blg.com]
Sent: July 27, 2016 8:07 AM
To: John Brown; Deb Doherty
Cc: Sara Almas; Marjory Leonard
Subject: RE: Input re: Potential Share Sale

Deb,

[Redacted content]

Thanks for the input.

Mark

[cid:image003.jpg@01D1E7DD.F99A1B30]

J. Mark Rodger*
Incorporated Partner
Co-Chair, Energy Markets Group
T 416.367.6190 | F 416.361.7088 | mrodger@blg.com Scotia Plaza, 40 King St W, Toronto, ON,
Canada M5H 3Y4

Borden Ladner Gervais LLP | It begins with service Calgary | Montréal | Ottawa | Toronto |
Vancouver [blg.com<http://www.blg.com/>](http://www.blg.com)

Mark Rodger Professional Corporation

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From: John Brown [mailto:jbrown@collingwood.ca]
Sent: July-27-16 8:05 AM
To: Deb Doherty
Cc: Sara Almas; Marjory Leonard; Rodger, J.Mark
Subject: Re: Input re: Potential Share Sale

Thanks Deb.

I will pass these along to mark and ask him to take them under advisement as he proceeds ,as per council direction .

John.

Sent from my iPhone

On Jul 27, 2016, at 08:01, Deb Doherty
<ddoherty@collingwood.ca<mailto:ddoherty@collingwood.ca>> wrote:

Good morning John,

Thank you for the opportunity. This request leads me to assume that the process is progressing quickly, which is a good thing.

Two items on my "wish list" would be:

S. 6 (1)(b)
S. 7 (1)
S. 11 (c) (d) (e)
S. 12

My \$0.02 anyway. Let me know if you have any questions.

Deb

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Sara Almas <salmas@collingwood.ca<mailto:salmas@collingwood.ca>>

Sent: Tuesday, July 26, 2016 9:06 AM

To: .Town - Councillors

Cc: John Brown; Cindy Strong; Christa Carter

Subject: Input re: Potential Share Sale

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Cindy Strong

Record No. 8

From: John Brown
Sent: Thursday, July 28, 2016 10:25 AM
To: 'Rodger, J.Mark'
Cc: Sara Almas
Subject: FW: Input Potential Share Sale

S. 6 (1) (b)
S. 7 (1)
S. 11 (c) (d) (e)
S. 12

Mark,

Another input into the next step .

Can you contact me before you reply (if you were intending to reply , as I was not envisaging you replying to individual comments).

john

From: Kathy Jeffery [<mailto:kjeffery55@outlook.com>]
Sent: Thursday, July 28, 2016 9:35 AM
To: Sara Almas; John Brown
Subject: Input Potential Share Sale

Good morning Sara. Thank you for the opportunity to have additional input as we delve into this matter further.

Your suggestions are valid ones for me: retaining a local presence, maintaining/increasing local jobs, meeting or exceeding our current standards of customer service. It is also important that the potential shareholders be able to

Cheers
K

Sent from Windows Mail

Cindy Strong

Record No. 9

From: John Brown
Sent: Thursday, July 28, 2016 10:26 AM
To: 'Kathy Jeffery'
Cc: Sara Almas
Subject: RE: Input Potential Share Sale

S. 6 (1) (b)
S. 7 (1)
S. 11 (c) (d) (e)
S. 12

Thanks Kathy,

Your comments have been forwarded to Mark for his information in finalizing the RFP.

John

From: Kathy Jeffery [<mailto:kjeffery55@outlook.com>]
Sent: Thursday, July 28, 2016 9:35 AM
To: Sara Almas; John Brown
Subject: Input Potential Share Sale

Good morning Sara. Thank you for the opportunity to have additional input as we delve into this matter further.

Your suggestions are valid ones for me: retaining a local presence, maintaining/increasing local jobs, meeting or exceeding our current standards of customer service. It is also important that the potential shareholders be able to _____

Cheers
K

Sent from Windows Mail

Andrew Walkom

Record No. 10

From: John Brown
Sent: Friday, July 29, 2016 12:53 PM
To: Sara Almas
Subject: FW: Input re: Potential Share Sale

fyi

From: John Brown
Sent: Friday, July 29, 2016 12:50 PM
To: Brian Saunderson
Subject: RE: Input re: Potential Share Sale

I was going to reply (I had a memo written to him explaining it) however I forwarded it to mark and will provide the context to him.

I intend to send an e mail to mike suggesting he should come in and meet so that he better understands.

john

From: Brian Saunderson
Sent: Friday, July 29, 2016 12:00 PM
To: John Brown
Subject: Fw: Input re: Potential Share Sale

?????

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Mike Edwards <medwards@collingwood.ca>
Sent: Friday, July 29, 2016 11:06 AM
To: Sara Almas; .Town - Councillors
Cc: John Brown; Cindy Strong; Christa Carter
Subject: RE: Input re: Potential Share Sale

Good morning Sara,

I would like to suggest that the criteria or conditions of bidding on a possible purchase of our shares include those items that were established for the initial sale of up to 50% of our shares in Collus. I believe a lot of thought and expertise went into that process and would be of benefit now. I cannot remember all of those items but there should be a record on hand as they would have been included in the packages given out to potential buyers.

Thank you,
Mike

Mike Edwards, Councillor
TOWN OF COLLINGWOOD
Po Box 157, 97 Hurontario Street,
Collingwood, ON., L9Y 3Z5

Fax: (705) 445-2448
E-Mail: medwards@collingwood.ca

From: Sara Almas
Sent: Tuesday, July 26, 2016 9:06 AM
To: .Town - Councillors
Cc: John Brown; Cindy Strong; Christa Carter
Subject: Input re: Potential Share Sale

Good morning Mayor Cooper, Deputy Mayor Saunderson and Councillors,

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Corporation of the Town of Collingwood
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Cindy Strong

Record No. 11

From: Rodger, J.Mark [MRodger@blg.com]
Sent: Friday, July 29, 2016 1:10 PM
To: John Brown
Subject: Re: Input re: Potential Share Sale

Thanks

Sent from my BlackBerry 10 smartphone on the Bell network.

From: John Brown
Sent: Friday, July 29, 2016 11:20 AM
To: Rodger, J.Mark
Subject: FW: Input re: Potential Share Sale

Input for your consideration Mark.

john

From: Mike Edwards
Sent: Friday, July 29, 2016 11:06 AM
To: Sara Almas; .Town - Councillors
Cc: John Brown; Cindy Strong; Christa Carter
Subject: RE: Input re: Potential Share Sale

Good morning Sara,

I would like to suggest that the criteria or conditions of bidding on a possible purchase of our shares include those items that were established for the initial sale of up to 50% of our shares in Collus. I believe a lot of thought and expertise went into that process and would be of benefit now. I cannot remember all of those items but there should be a record on hand as they would have been included in the packages given out to potential buyers.

Thank you,
Mike

Mike Edwards, Councillor
TOWN OF COLLINGWOOD
Po Box 157, 97 Hurontario Street,
Collingwood, ON., L9Y 3Z5

Fax: (705) 445-2448
E-Mail: medwards@collingwood.ca

From: Sara Almas
Sent: Tuesday, July 26, 2016 9:06 AM
To: .Town - Councillors
Cc: John Brown; Cindy Strong; Christa Carter
Subject: Input re: Potential Share Sale

Good morning Mayor Cooper, Deputy Mayor Saunderson and Councillors,

Further to the direction provided to Mark Rodger with respect to his exploration of our potential share sale, John Brown would like to invite any member of Council to think about other items you may wish considered in a share bid (besides

price). If you have items please send an email to John or set up a meeting to discuss prior to the end of the week (July 29th).

Other items could include retaining a local presence, commitment to customer service, treatment of existing employees, etc...

Meetings with John can be arranged through Cindy Strong, as copied above.

Thanks,
Sara

Sara J. Almas, *CMMIII* Clerk
Corporation of the Town of Collingwood
97 Hurontario Street, PO Box 157
Collingwood, ON L9Y 3Z5

Phone: 705-445-1030 ext. 3225

Fax: 705-445-2448

Email: salmas@collingwood.ca



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Cindy Strong

Record No. 12

From: Mike Edwards
Sent: Sunday, July 31, 2016 4:13 PM
To: John Brown
Subject: RE: Input re: Potential Share Sale

John,
Will try to drop in next week. Likely Tuesday or Wednesday.
Mike

Mike Edwards, Councillor
TOWN OF COLLINGWOOD
Po Box 157, 97 Hurontario Street,
Collingwood, ON., L9Y 3Z5

Fax: (705) 445-2448
E-Mail: medwards@collingwood.ca

From: John Brown
Sent: Friday, July 29, 2016 12:51 PM
To: Mike Edwards
Subject: RE: Input re: Potential Share Sale

Mike,

Things are quite different from the last councils exercise resulting in the 50% sale.

If you would like to drop in I will explain to you .

John.

From: Mike Edwards
Sent: Friday, July 29, 2016 11:06 AM
To: Sara Almas; .Town - Councillors
Cc: John Brown; Cindy Strong; Christa Carter
Subject: RE: Input re: Potential Share Sale

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p. 2 of 2

From: John Brown
Sent: Sunday, July 31, 2016 4:14 PM
To: Cindy Strong
Subject: Fwd: Input re: Potential Share Sale

FYI

Sent from my iPhone

Begin forwarded message:

From: Mike Edwards <medwards@collingwood.ca>
Date: July 31, 2016 at 16:12:53 EDT
To: John Brown <jbrown@collingwood.ca>
Subject: RE: Input re: Potential Share Sale

John,
Will try to drop in next week. Likely Tuesday or Wednesday.
Mike

Mike Edwards, Councillor
TOWN OF COLLINGWOOD
Po Box 157, 97 Hurontario Street,
Collingwood, ON., L9Y 3Z5

Fax: (705) 445-2448
E-Mail: medwards@collingwood.ca

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